



Compliance, Audit, Risk Management and Legal Affairs (CARL) Committee
March 17, 2026
10:15 a.m.

Discussion Item

CARL-2 Enterprise Risk Management Annual Update

Background Information

Enterprise risk management is a strategic area of focus for the UNC System and UNC Greensboro. This item is being presented to inform the Committee of the University's identification and analysis of risk, the structure used to assess and mitigate risk across the broad spectrum of University operations, and to discuss the submission of our top five risks to the UNC System.

Attachment

2.1 Enterprise Risk Management Update



Enterprise Risk Management Update

Compliance, Audit, Risk Management, and Legal Affairs Committee

March 17, 2026



Agenda

- Enterprise Risk Management Framework
- Review Top Risks for 2025
- Top Risks for 2026



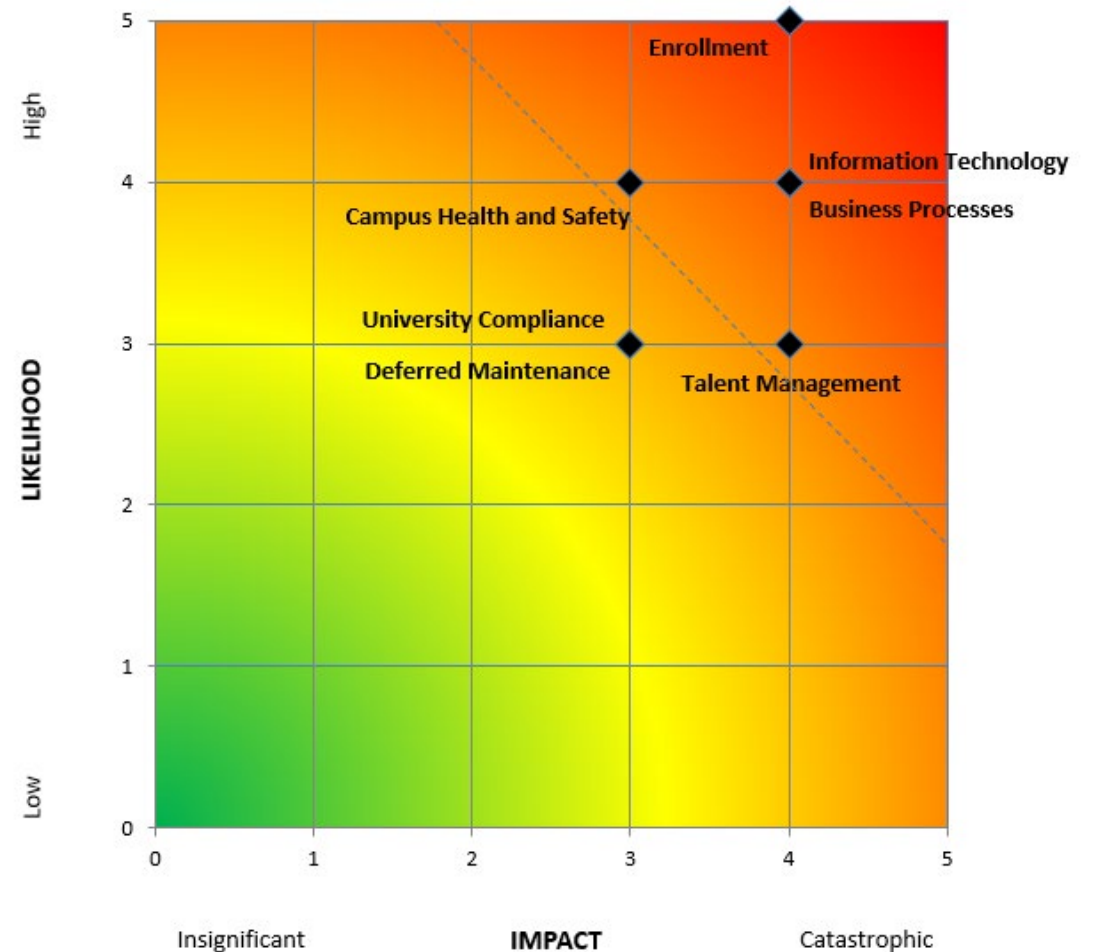
ERM Framework



Top 5 Risks for 2025

1. Enrollment
2. Information Technology
3. Business Processes Sustainability
4. Campus Health & Safety
5. Talent Management

Top 5 Risk Heat Map



UNCG Top Risk for 2026

		2026	2025
1	↔	Financial	Enrollment
2	↔	Information Technology	Information Technology
3	↔	Business Processes	Business Processes
4	↑	Talent Management	Campus Health and Safety
5	↓	Campus Health and Safety	Talent Management
6	↑	Deferred Maintenance	University Compliance
7	↓	University Compliance	Deferred Maintenance



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2025/26 UNC System Campus Risks

	2025		2024
	Major Risk Financial 17		Major Risk Cyber Security 16
	Talent Management 12		Financial 15
	Cyber Security 11		Talent Management 14
	Public Safety 11		Public Safety 11
	Business Practice 10		Student Retention 9
	Regulatory Compliance 9		Business Practice 7
	Student Retention 7		Mental Health 6
	Facilities Maintenance 5		Regulatory Compliance 4
	Mental Health 3		Facilities Maintenance 3



UNC GREENSBORO

Questions and Discussion